# Vote 14

# **Department of Local Government**

	2015/16 To be appropriated	2016/17	2017/18				
MTEF allocations	R 200 389 000	R 209 126 000	R 219 582 000				
Responsible MEC	Provincial Minister of and Development Plan	•	Environmental Affairs				
Administering Department Accounting Officer	Department of Local Government  Head of Department, Local Government						

#### Overview

#### Vision

An efficient and dynamic team that enables well governed Municipalities to deliver services to communities in a responsive, sustainable and integrated manner.

#### Mission

To monitor, coordinate and support Municipalities to be effective in fulfilling their developmental mandate, and facilitate service delivery and disaster resilience through engagement with government spheres and social partners.

#### **Values**

The Department's values are the same as the five provincial values, namely:

Caring,

Competency,

Accountability,

Integrity, and

Responsiveness.

## Core functions and responsibilities

The core functions and responsibilities of the Department are:

To support Municipalities with the development of legislation and legislative compliance;

To intervene where there is non-fulfilment of legislative, executive and or financial obligation;

To support and strengthen the capacity of Municipalities;

To monitor and support local government;

To regulate the performance of Municipalities in terms of their functions listed in Schedules 4 and 5 of the Constitution:

To increase the number of people with access to government services & opportunities;

To promote developmental local government; and

To coordinate effective disaster management in the Province.

#### Main services

Guide, advise and support local government legislation.

Formulate appropriate provincial legislation on local government.

Review and advise on all aspects of municipal Integrated Development Plans (IDPs).

Co-ordinate provincial disaster management.

Monitoring and evaluate municipal performance.

Support to Municipalities to strengthen public participation through effective communication between Municipalities and communities.

Support Municipalities through capacity building and training initiatives.

Implement and maintain intergovernmental structures for good governance, co-operation and co-ordination.

Promote developmental local government.

Facilitate access to government services.

Facilitate and monitor infrastructure development.

#### Acts, Rules and Regulations

#### **Constitutional Mandates**

The Constitution of the Republic of South Africa (1996) provides the national overarching framework for the work of all government Departments in South Africa. Chapter 7 outlines the objectives and mandates in respect of local government. The following mandates for the Department of Local Government can be extracted from this:

To establish Municipalities consistent with national legislation;

To support and strengthen the capacity of Municipalities;

To regulate the performance of Municipalities in terms of their functions listed in schedules 4 and 5 of the constitution;

To intervene where there is non-fulfilment of legislative, executive or financial obligations; and

To promote developmental local government.

#### **Legislative Mandates**

The White Paper on Local Government (1998) and the subsequent package of related legislation (outlined below) provide the national context for local governance across the country.

#### a) Local Government: Municipal Demarcation Act, 1998 (Act 27 of 1998)

This Act aims to provide for criteria and procedures for the determination of municipal boundaries by an independent authority.

# b) Local Government: Municipal Structures Act, 1998 & Local Government: Municipal Systems Act, 2000 (Act 32 of 2000)

Together these acts describe the political decision-making systems which apply to different categories of Municipalities. They define the powers and duties of various role players, regulate the delegation of powers and provide a code of conduct to govern both councillors and officials. In so doing, they provide the benchmark against which Provincial Government needs to regulate, monitor, support and co-ordinate Municipalities under its jurisdiction.

#### c) Local Government: Municipal Finance Management Act, 2003 (Act 56 of 2003) (MFMA)

This Act aims to secure sound and sustainable management of the financial affairs of Municipalities as well as to establish norms and standards against which the financial affairs can be monitored and measured.

# d) Local Government: Municipal Property Rates Act, 2004 (Act 6 of 2004) as amended by the Local Government: Municipal Property Rates Amendment Act, 2014 (Act 29 of 2014)

This Act aims to regulate the power of a Municipality to impose rates on property, to exclude certain properties from rating in the national interest, to make provision for Municipalities to implement a transparent and fair system of exemptions, to introduce a rebate through rating policies, to make provision for fair and equitable valuation methods of properties, to make provision for an 'objection and appeal' process, to amend the Local Government: Municipal Systems Act, 2000; to make further provision for the serving of documents by Municipalities, and to amend or repeal certain legislation.

The Local Government: Municipal Property Rates Amendment Act, 2014 will come into operation on 1 July 2015 in terms of section 36 of the Amendment Act 29 of 2014. The Act aims to provide for the various amendments, insertions and deletions in order to enhance proper reporting, compliance and implementation of the processes and procedures pertaining to the implementation of the Act.

#### e) Disaster Management Act, 2002 (Act 57 of 2002)

This Act provides for integrated and coordinated disaster management focused on rapid and effective response to, and recovery from disasters, as well as the reduction of disaster risk. It also provides for the establishment of Provincial and Municipal Disaster Management Centres. The Act provides a framework under which the Provincial Disaster Management Centre operates and liaises with Municipalities and relevant stakeholders on disaster related matters.

#### f) Intergovernmental Relations Framework Act, 2005 (Act 13 of 2005)

This Act aims to establish a framework for national government as well as provincial governments and Municipalities to promote and facilitate intergovernmental relationships, and to provide mechanisms and procedures to facilitate the settlement of intergovernmental disputes.

#### g) Spatial Planning and Land Use Management Act, 2013 (Act 16 of 2013)

This Act provides a framework for spatial planning and land use management in the Republic, specifies the relationship between the spatial planning and the land use management systems and other kinds of planning, provides for the inclusive, developmental, equitable and efficient spatial planning at the different spheres of government, provides a framework for the monitoring, coordination and review of the spatial planning and land use management system, provides a framework for policies, principles, norms and standards for spatial development planning and land use management, addresses past spatial and regulatory imbalance, promotes greater consistency and uniformity in the application procedures and decision-making by authorities responsible for land use decisions and development applications, provides for the establishment, functions and operations of Municipal Planning Tribunals, provides for the facilitation and enforcement of land use and development measures, and provides for matters connected therewith.

## Other Local Government Legislation

In addition to its constitutional mandate, local government is guided by other pieces of legislation, namely:

Fire Brigade Services Act, 1987 (Act 99 1987)

National Veld and Forest Fire Act, 1998 (Act 101 of 1998)

Development Facilitation Act, 1995 (Act 65 of 1995)

Local Government Laws Amendment Act, 2008 (Act 19 of 2008)

Western Cape Determination of Types of Municipalities Act, 2000 (Act 9 of 2000)

Remuneration of Public Office Bearers Act, 1998 (Act 20 of 1998)

Western Cape Privileges and Immunities of Councillors Act (Act 2 of 2011)

Consumer Protection Act, 2008 (Act 68 of 2008)

Western Cape Monitoring and Support of Municipalities Act, 2014 (Act 4 of 2014)

#### **Transversal Legislation**

A series of transversal administrative requirements impact on the work of the Department across all its various functions, namely:

Public Service Act, 1994 (Act 103 of 1994) and Public Service Regulations of 2000

Public Finance Management Act, 1999 (Act 1 of 1999) and National Treasury Regulations

Annual Division of Revenue Act

Skills Development Act, 1998 (Act 97 of 1998)

Skills Levy Act, 1999 (Act 9 of 1999)

Employment Equity Act, 1998 (Act 55 of 1998)

Labour Relations Act, 1995 (Act 66 of 1995)

Basic Conditions of Employment Act, 1997 (Act 75 of 1997)

Occupational Health and Safety Act, 1993 (Act 85 of 1993)

Municipal Electoral Act, 2000 (Act 27 of 2000)

Promotion of Access to Information Act, 2000 (Act 2 of 2000)

Promotion of Equality and Prevention of Unfair Discrimination Act, 2000 (Act 4 of 2000)

Promotion of Administrative Justice Act, 2000 (Act 3 of 2000)

National Archives and Record Service of South Africa Act, 1996 (Act 43 of 1996)

Provincial Archives and Records Service of the Western Cape Act, 2005 (Act 3 of 2005)

#### **Local Government Policy Mandates**

The following provide the policy framework for Local Government:

White Paper on Local Government, 1998

National Local Government Turn Around Strategy, 2009

Local Government Anti-Corruption Strategy, 2006

Free Basic Services Policy, 2000/01

National Public Participation Framework, 2007

National Back to Basics Strategy, 2014

#### Other policy mandates

The work of Local Government is also affected by the following policy mandates:

Western Cape Disaster Management Framework, 2010

Batho Pele principles

Policy Framework for Government-Wide Monitoring and Evaluation (M&E) System, 2007

Framework for Managing Programme Performance Information, 2007 (FMPPI)

South African Statistical Quality Assurance Framework, 2007

National Spatial Development Perspective, 2002 (NSDP)

Provincial Spatial Development Framework, 2014 (PSDF)

National Disaster Management Framework, 2005

National Development Plan (Vision 2030)

Provincial CDW Master Plan

Provincial Integrated Planning and Budgeting Framework

#### **Planned Policy Initiatives**

Provincial Integrated Planning and Budgeting Framework

Provincial Strategic Goal 5: Embed good governance and integrated service delivery through partnerships and spatial alignment

Provincial Strategic Goal 4: Enable a resilient, sustainable, quality and inclusive living environment

Provincial Strategic Goal 1: Create opportunities for growth and jobs

### **Budget decisions**

The Department is continuing with the following priorities which were funded in the previous MTEF cycle:

As part of the Green Economy priority, R1 490 000 has been allocated to the Electrical Master Planning project which will assist Municipalities to ensure cost effective delivery of basic services.

To support disaster prevention, R1 047 000 has been allocated to developing a provincial fire training programme. This will include the use of the Wolwekloof facility in partnership with the Department of Community Safety.

R1 404 000 was allocated for additional capacity in the Integrated Development Planning unit.

Further allocations were received for increasing administrative capacity within the Department and to cover a shortfall on cost of employment increases.

#### Aligning departmental budgets to achieve government's prescribed outcomes

## Alignment with the National Development Plan, National Outcomes and Provincial Strategic Goal

The following table indicates how the Department is linked to the National Development Plan, other Government outcomes and Provincial Strategic Goals:

	NDP Chapter	Objective	National Outcome	Provincial Strategic Goal	DLG Response
3.	Economy and employment	Implementation of public employment programmes	NO 4: Decent employment through inclusive growth, Sub 3: Reduce youth unemployment	PSG 1: Create opportunities for growth and jobs	<ul> <li>Oversight of the Community Work Programme</li> <li>Implement the Jobs Fund Education Project</li> </ul>
			Sub 7: Implementation of public works programmes		
4.	Economic Infrastructure	Adequate supplies of services such as water and electricity	NO 6: An efficient, competitive and responsive economic infrastructure framework Sub 2 & 4 Bulk infrastructure Sub 6: Communication	PSG 4: Enable a resilient, sustainable, quality & inclusive living environment; Output 2 Improved Human Settlements	<ul> <li>Support Municipalities with bulk infrastructure planning and implementation (including on water conservation issues)</li> <li>Support Municipalities with Electrical Master Planning</li> </ul>
			and information technology	PSG 5, Output 2: Efficient, effective and responsive local governance	ICT support programmes to Municipalities

	NDP Chapter	Objective	National Outcome	Provincial Strategic Goal	DLG Response
5.	Environmental sustainability and resilience	Improved disaster preparedness for extreme climate events	NO 3: All people of South Africa are and feel safe	PSG 4: Resilience to climate change	<ul> <li>Assist Municipalities and government Departments with the development of disaster preparedness plans</li> <li>Facilitate disaster risk reduction through analysis of municipal IDPs and</li> </ul>
					Spatial Development Plans  • Fire and life safety education
6.	Inclusive rural economy	Support to rural residents	NO 7: Vibrant, equitable and sustainable rural communities and food security for all Sub 3: Rural services and sustainable livelihoods. Sub 3: Promotion of economic livelihoods	PSG 5, Output 4: Service interface	Ensure access to government services for people living in rural areas through Thusong mobiles     CDW community projects & information sessions
9.	Transforming Human Settlements	Reforms to the current planning system for improved co-ordination	NO 9: Responsive, accountable, effective & efficient local government system. Sub 7: Single window of coordination	PSG 5, Output 4: Integrated planning, budgeting and implementation	Facilitate engagements on implementation of IDP priorities and budget alignment (IDP Indaba)
		Incentives for citizen activity for local planning & development of spatial compacts	NO 7: Vibrant, equitable and sustainable rural communities and food security for all  Sub 5: Enabling institutional environment for sustainable and inclusive growth	PSG 5, Output 5: Community engagement	<ul> <li>Provide training to         Municipalities to increase         meaningful citizen         participation in IDP</li> <li>Support Municipalities to         prepare and implement         Neighbourhood         Development Plans</li> <li>Support public         participation and ward         committees</li> </ul>
13	. Building a capable and develop- mental state	Stabilise the political- administrative interface	NO 12: An efficient, effective and development oriented public service and an empowered, fair and inclusive citizenship  Sub 4: Tackling corruption in the public service	PSG 5, Output 2: Efficient, effective and responsive local governance	Provide support on the code of conduct for municipal councillors and officials

NDP Chapter	Objective	National Outcome	Provincial Strategic Goal	DLG Response
13. Building a capable and develop- mental state	Make public service and local government careers of choice  Develop technical and professional skills	NO 5: A skilled and capable workforce to support an inclusive growth plan  Sub 3 and 4: Increase access to occupationally-directed programmes in needed areas	PSG 5, Output 2: Efficient, effective and responsive local governance	<ul> <li>Assist Municipalities to strengthen their capacity</li> <li>Provide skills development opportunities to municipal staff through LGSETA initiative</li> <li>Municipal support initiatives</li> <li>Local Government Turn Around Strategy (LGTAS)</li> </ul>
13. Building a capable and developmental state	Mainstreaming citizen participation	NO 7: Vibrant, equitable and sustainable rural communities and food security for all Sub 5: Enabling institutional environment for sustainable and inclusive growth	PSG 5, Output 5: Community engagement	Build the capacity of     Municipalities and other     stakeholders on IDP public     participation      Ward committee training
14. Fighting corruption	High adherence to ethics throughout society and a government that is accountable to its people	NO 12: An efficient, effective and development oriented public service and an empowered, fair and inclusive citizenship  Sub 4: Tackling corruption in the public service	PSG 5, Output 2: Efficient, effective and responsive local governance	<ul> <li>Run campaigns to promote protected disclosures among municipal officials</li> <li>Support Municipalities with the implementation of anticorruption strategies</li> <li>Support Municipalities to reduce incidences of unethical conduct</li> </ul>
15. Nation Building and Social Cohesion	Equal opportunities, inclusion and redress Promote citizen participation in forums such as IDP, Ward Committees	NO 7: Vibrant, equitable and sustainable rural communities and food security for all Sub 5: Enabling institutional environment for sustainable and inclusive growth	PSG 5, Output 5: Community engagement	Facilitate increased access to critical government services (Thusong & CDW Programmes)     Provide support to Municipalities with ward committee functionality, communication strategies and the development of ward operational plans     Conduct information sessions with communities on topics such as HIV& AIDS, crime, drug abuse, know your service rights, domestic violence, and women empowerment

## 2. Review of the current financial year (2014/15)

Local government is the sphere of government that is best placed to respond to the needs, interests, and expectations of communities. Being closest to the people, it is expected that the core function of Municipalities is to render a variety of basic but essential services. This implies that development in communities is dependent upon the capacity of the local government sphere to discharge its service delivery responsibilities effectively and, in doing so, respond to the aspirations of communities. Over the past year, significant progress has been made in assisting Municipalities in this task.

The challenges facing Municipalities in South Africa are myriad, and include technical skills shortages, lack of adherence to performance management systems, and high vacancy rates in key senior management posts. Preventing and addressing these problems has been a focus of the Department over the past year. For instance, the Department's advisory and support services (also known as the "pool of experts") included organisational design support, productivity assessments, and assistance with the filling of vacant key posts and with the development and implementation of performance management systems. In addition, the filling of key vacant posts has been closely monitored and advice has been provided to Municipalities during recruitment processes.

Prevention has been a key theme when it comes to fraud and corruption. The Department has partnered with Municipalities in developing and implementing anti-fraud and corruption strategies, and continuous awareness programmes will be an effective tool in ensuring clean administration and governance.

A key sign that the Department has been effective in supporting Municipalities to develop and maintain robust administrative and governance systems is the set of audit results for 2013/14. A total of 17 Municipalities achieved "clean audits" (up from 11 the year before), and 29 out of 30 Municipalities received unqualified audits.

Statistics South Africa indicates that the Province is doing well in terms of access to basic services. However, the Department is also aware that there are a number of challenges relating to infrastructure, such as poor maintenance and a shortage of technical skills for planning and development of infrastructure. This has a potential to not only compromise access to services, but to affect the quality of the basic services if the investment is not made in improving the condition of infrastructure.

These challenges have been addressed through a number of initiatives. Support has been provided in assisting Municipalities to develop Infrastructure and Growth Plans that anticipate future economic and infrastructure growth and respond with appropriate plans. Five Municipalities have been assisted in 2014/15, and by 2016/17 all 24 Local Municipalities will have been supported. In addition, the Department has supported two Municipalities to establish geo-referenced asset registers, and the same two Municipalities have been assisted with electricity master planning that fully embraces the Green Economy agenda.

MIG expenditure has continued on a successful path, with expenditure to the end of June 2014 being 98 per cent. This has been achieved through continuous on-site monitoring and support and monthly meetings with all municipal infrastructure engineers in the Province.

In the Thusong Programme, support has been provided to ensure that the Thusong Centres are financially sustainable and that the administrative capacity of the Centres is improved. The Department has continued to roll out Thusong Mobiles, and the support of the Community Development Workers has been invaluable in mobilising residents to attend the Mobiles and in following up on government services referrals.

In terms of disaster management, there are now credible risk profiles in place in each District. It is incumbent on Municipalities and provincial and national departments to ensure that they have disaster plans in place to anticipate and address these risks. The Western Cape Disaster Management Centre has assisted these

stakeholders to review their plans, which included reviewing municipal disaster management and risk reduction plans and engaging on provincial plans (such as the provincial Department of Health's pandemic plan). In addition, the Centre rolled out its first training courses at the new Wolwekloof Public Safety Academy, and by the first half of the year had exceeded its training targets.

# 3. Outlook for the coming financial year (2015/16)

A challenge in the local government sphere is that some Municipalities are relatively stable and well-resourced to be able to deliver on their mandate. Others have fewer resources, both in terms of financial and administrative capacity. This is because Municipalities operate under different socio-economic contexts based on their social, demographic and spatial profiles.

It is therefore important that the Department acknowledges that Municipalities have different challenges and that its support must be attuned to the unique circumstances of each Municipality. It is for this reason that the Department will adopt a differentiated model, which is centred on the differing capacity levels of Municipalities. This will ensure that targeted support is channelled in a manner that will assist Municipalities which need it the most. This differentiated model will draw in all relevant sector departments, as the support required is multi-faceted. Falling within the differentiated support programme will be the upscaling of shared services and the further roll-out of middle management training in Municipalities.

The period up to and after the 2016 Local Government Elections has the potential to be unstable. Filling of senior vacancies and governance in Municipalities may be affected, and this in turn may affect service delivery. In 2015/16 the Department will again establish a Helpdesk to assist Municipalities both before and after the 2016 elections.

Although audit outcomes have improved even further in 2013/14, the priority for the Department in the coming year will be to develop a governance framework which will assist Municipalities to go beyond compliance. Interventions in this area will include providing support on ICT governance and cascading performance management to all levels in Municipalities.

Over the past three years, the Western Cape Government (WCG) has explored ways of fostering intergovernmental planning and implementation. During October 2014, the WCG embarked on a Joint Planning Initiative with all its Municipalities which resulted in a set of priorities to be implemented over the next 5 to 15 years (extending to 2030 in line with the National Development Plan). The focus for this current financial year and beyond is to ensure that the JPIs are mainstreamed into the Provincial Strategic Plan, the Annual Performance Plans (APPs) and Budgets of Provincial Departments.

During the JPI engagements, Municipalities indicated a number of challenges relating to infrastructure, including poor investment in maintenance and rehabilitation of infrastructure. The Department will continue with its municipal infrastructure support through its asset management and electricity master planning initiatives.

The developmental mandate of local government can be best realised when communities become directly involved in issues relating to their development. In this regard, engagement between Municipalities and the communities they serve is critical. The Department will extend and deepen its support to Municipalities to ensure that communities are at the centre of their communication.

The Department's responsibility is to coordinate disaster preparedness and response in the Province. The Department will continue to support government Departments, Municipalities, State-Owned Enterprises, and

communities to safely and effectively respond to the range of incidents that they face. Central to this in the next year is to increase our understanding and management of disaster risks in informal settlements.

Over the past few years, the Thusong and CDW programmes have played a major role in bringing government services to where people live. The Department will focus on expanding the Thusong footprint and creating a comprehensive referral system for all government services.

## 4. Receipts and financing

## Summary of receipts

Table 4.1 hereunder gives the sources of funding for the vote.

Table 4.1 Summary of receipts

		Outcome						Medium-term e	stimate	
Receipts R'000	Audited	Audited	Audited	Main appro- priation	Adjusted appro-priation	Revised estimate		% Change from Revised estimate		
-	2011/12	2012/13	2013/14	2014/15	2014/15	2014/15	2015/16	2014/15	2016/17	2017/18
Treasury funding										
Equitable share	128 115	150 333	171 575	188 700	199 080	199 047	200 339	0.65	209 076	219 529
Financing	873	8 882								
Provincial Revenue Fund	873	8 882								
Total Treasury funding	128 988	159 215	171 575	188 700	199 080	199 047	200 339	0.65	209 076	219 529
Sales of goods and services other than capital assets	54	60	70	37	37	78	37	(52.56)	37	39
Interest, dividends and rent on land	3	2	8	13	13	5	13	160.00	13	14
Financial transactions in assets and liabilities	780	1 332	409							
Total departmental receipts	837	1 394	487	50	50	83	50	(39.76)	50	53
Total receipts	129 825	160 609	172 062	188 750	199 130	199 130	200 389	0.63	209 126	219 582

#### Summary of receipts:

Total receipts increase by R1.259 million or 0.63 per cent from the revised estimate of R199.130 million in 2014/15 to R200.389 million in 2015/16.

Equitable share funding is the main contributor to total receipts. Funding from this source increases by 0.65 per cent from the revised estimate of R199.047 million in 2014/15 to R200.339 million in 2015/16.

Departmental receipts remain constant at R50 000 in 2015/16 and 2016/17. In 2017/18 Departmental receipts increases to R53 000.

## Donor funding (excluded from vote appropriation)

None.

## 5. Payment summary

## Key assumptions

National and provincial government's priorities are reflected. Provincial and municipal development strategies and budgets are aligned.

Salary adjustments are based on wage agreements.

Adjustments on inflation related items are based on the CPIX projections.

## National priorities and challenges

The role that the Department needs to play to reach the desired destination as identified by the NDP is contained in the Medium-Term Strategic Framework (MTSF) 2014 - 2019 chapter on local government.

This chapter is structured around Outcome 9: responsive, accountable, effective and efficient developmental local government, which has the following sub-outcomes:

Members of society have sustainable and reliable access to basic services;

Intergovernmental and democratic governance arrangements for a functional system of cooperative governance and participatory democracy strengthened;

Sound financial and administrative management;

Promotion of social and economic development; and

Local public employment programmes expanded through the Community Work Programme.

In 2014 the National Department of Cooperative Governance and Traditional Affairs (COGTA) adopted a new approach aimed at revitalising and strengthening the performance of the local government sector. This programme, called "Back to Basics," rests on five pillars, namely:

Putting people first;

Adequate and community-oriented service provision;

Good governance and transparent administration;

Sound financial management and accounting; and

Robust institutions with skilled and capable staff.

#### **Provincial priorities**

The Western Cape Government has crafted five provincial strategic goals which are:

- Goal 1: Create opportunities for growth and jobs;
- Goal 2: Improve education outcomes and opportunities for youth development;
- Goal 3: Increase wellness, safety and tackle social ills;
- Goal 4: Enable a resilient sustainable, quality and inclusive living environment; and
- Goal 5: Embed good governance and integrated service delivery through partnerships and spatial alignment.

The strategic goals and objectives to which the Department contributes to are **Goal 1**: Create opportunities for growth and jobs, through oversight of the Community Work Programme, and **Goal 4**: Enable a resilient sustainable, quality and inclusive living environment, through supporting Municipalities with bulk infrastructure planning and implementation (focusing on water and sanitation).

The Department also contributes to strategic **Goal 5**: Embed good governance and integrated service delivery through partnerships and spatial alignment. This goal rests on three objectives, namely **enhanced governance**, which is further strengthening and consolidation of good governance efforts; **inclusive society**, which focuses on improving access to information, improving service delivery and communication with communities; and **integrated management**, which focuses on alignment of provincial and local government planning, budgeting and implementation.

These objectives are informed by the outputs as indicated in the table below:

Objective	Output
Enhanced governance	Efficient, effective and responsive provincial governance
	2. Efficient, effective and responsive local governance
Inclusive society	1. Service interface
	2. Community engagement
Integrated management	1. Policy alignment, integrated planning, budgeting and implementation
	2. Province-wide M & E System with intergovernmental reporting
	3. Implementation of strategic delivery plans

The Western Cape Government embarked on a Joint Planning Initiative with all its Municipalities which resulted in a set of priorities to be implemented over the next 5 to 15 years.

The Department is leading on 27 JPIs, with the following themes:

Investment in bulk infrastructure/integrated settlement development (17);

Municipal support (shared services) (2);

IGR coordination (1); and

Community cohesion (public participation) (4).

The Department is further supporting 12 JPIs, with the following themes:

Integrated Settlement Development;

Governance (Integrated Planning and Budgeting); and

Economic Growth Initiatives.

The focus over the next few years is to ensure that the identified initiatives are prioritised by the Departments in partnership with Municipalities.

## **Programme summary**

Table 5.1 below shows the budget or estimated expenditure per programme and Table 5.2 per economic classification (in summary). Details of the Government Financial Statistics (GFS) economic classifications are attached as an annexure to this vote.

Table 5.1 Summary of payments and estimates

			Outcome					N	/ledium-term	estimate	
	Programme R'000	Audited	Audited	Audited	Main appro- priation	Adjusted appro- priation	Revised estimate		% Change from Revised estimate		
		2011/12	2012/13	2013/14	2014/15	2014/15	2014/15	2015/16	2014/15	2016/17	2017/18
1.	Administration	16 480	21 716	32 098	40 524	38 783	38 013	40 700	7.07	42 718	44 933
2.	Local Governance	89 603	99 529	94 746	102 854	116 050	116 050	107 453	(7.41)	113 496	119 092
3.	Development and Planning	23 742	39 364	45 218	45 371	44 296	45 066	52 235	15.91	52 911	55 556
4.	Traditional Institutional Management				1	1	1	1		1	1
	al payments and timates	129 825	160 609	172 062	188 750	199 130	199 130	200 389	0.63	209 126	219 582

Note: Programme 1: MEC salary provided for in Vote 9: Department of Environmental Affairs and Development Planning.

The Department's Budget Programme Structure adheres to the National Structure for Cooperative Governance and Traditional Affairs with the following exceptions: Sub-programme Municipal Finance (under Programme 2: Local Governance) is addressed by the Provincial Treasury and Service Delivery Integration and Community Development Worker Programme is additional to the national structure; Sub-programme Local Economic Development (under Programme 3: Development and Planning) is addressed by Department Economic Development and Tourism and Sub-programme Spatial Planning (under Programme Development and Planning) is addressed by Department Environmental Affairs and Development Planning. An indication of the specific sector indicators which fall within the functional areas of these Departments are outlined in the Annual Performance Plan.

## Summary by economic classification

Table 5.2 Summary of payments and estimates by economic classification

		Outcome						Medium-term estimate		
Economic classification R'000	Audited	Audited	Audited	Main appro- priation	Adjusted appropriation	Revised estimate	004540	% Change from Revised estimate	2040/47	2047/40
•	2011/12	2012/13	2013/14	2014/15	2014/15	2014/15	2015/16	2014/15	2016/17	2017/18
Current payments	116 675	142 868	156 353	178 952	173 307	172 163	190 834	10.84	199 520	209 494
Compensation of employees	84 262	103 104	117 410	135 593	128 699	126 500	145 073	14.68	147 892	155 543
Goods and services	32 386	39 764	38 943	43 359	44 608	45 659	45 761	0.22	51 628	53 951
Interest and rent on land	27					4		(100.00)		
Transfers and subsidies to	8 984	13 996	9 486	5 643	21 578	21 734	6 400	(70.55)	6 288	6 602
Provinces and municipalities	5 886	12 563	8 146	4 675	20 559	20 559	4 928	(76.03)	5 199	5 459
Departmental agencies and accounts	1 365	336	370	375	379	379	402	6.07	424	445
Higher education institutions			200							
Non-profit institutions	1 665	926	587	593	593	593	630	6.24	665	698
Households	68	171	183		47	203	440	116.75		
Payments for capital assets	3 964	3 514	6 075	4 055	4 102	5 043	3 055	(39.42)	3 213	3 375
Buildings and other fixed structures		79								
Machinery and equipment	3 795	3 435	5 882	3 958	3 972	4 913	3 055	(37.82)	3 213	3 375
Software and other intangible assets	169		193	97	130	130		(100.00)		
Payments for financial assets	202	231	148	100	143	190	100	(47.37)	105	111
Total economic classification	129 825	160 609	172 062	188 750	199 130	199 130	200 389	0.63	209 126	219 582

## Infrastructure payments

None.

# Departmental Public Private Partnership (PPP) projects

None.

## Transfers to public entities

Table 5.3 Summary of departmental transfers to public entities

		Outcome						Medium-tern	n estimate	
Public entities R'000  Western Cape Nature Conservation Board	Audited 2011/12	Audited 2012/13	Audited 2013/14	Main appro- priation 2014/15	Adjusted appro- priation 2014/15	Revised estimate 2014/15	2015/16	% Change from Revised estimate 2014/15	2016/17	2017/18
•		100								
Total departmental transfers to public entities		100								

#### Transfers to other entities

Table 5.4 Summary of departmental transfers to other entities

		Outcome						Medium-term	n estimate	
Entities R'000	Audited	Audited	Audited	Main appro- priation	Adjusted appropriation	Revised estimate		% Change from Revised estimate		
	2011/12	2012/13	2013/14	2014/15	2014/15	2014/15	2015/16	2014/15	2016/17	2017/18
South African Broadcasting Corporation Limited			1		4	4	2	(50.00)	2	2
National Sea Rescue Institute	315	336	369	375	375	375	400	6.67	422	443
LifeSaving SA	315	335	369	375	375	375	400	6.67	422	443
Thusong Multi-purpose Centres (NGO)	1 350	491	218	218	218	218	230	5.50	243	255
Stellenbosch University			200							
SALGA	1 050									
Total departmental transfers to other entities	3 030	1 162	1 157	968	972	972	1 032	6.17	1 089	1 143

## Transfers to local government

Table 5.5 Summary of departmental transfers to local government by category

		Outcome						Medium-term estimate			
Departmental transfers R'000	Audited Audited Audited		Main appro- priation	appro- appro- Revised		% Change from Revised estimate					
	2011/12	2012/13	2013/14	2014/15	2014/15	2014/15	2015/16	2014/15	2016/17	2017/18	
Category A		500	984	1 032	1 049	1 049	1 080	2.96	1 138	1 195	
Category B	5 860	11 430	7 096	3 573	17 424	17 424	3 704	(78.74)	3 909	4 104	
Category C	26	633	66	70	2 086	2 086	144	(93.10)	152	160	
Total departmental transfers to local government	5 886	12 563	8 146	4 675	20 559	20 559	4 928	(76.03)	5 199	5 459	

## 6. Programme description

## **Programme 1: Administration**

**Purpose:** To provide overall management in the Department in accordance with all applicable acts and policies.

#### Analysis per sub-programme

## Sub-programme 1.1: Office of the MEC

to provide for the functioning of the Office of the MEC (provided for in Vote 9: Environmental Affairs and Development Planning)

## **Sub-programme 1.2: Corporate Services**

to provide corporate support to the Department

to make limited provision for maintenance and accommodation needs

#### Policy developments and departmental priorities

None.

## Changes: Policy, structure, service establishment, etc. Geographic distribution of services

The CFO operations are no longer on an agency service. It is anticipated that all posts within the finance directorate will be funded for the entire year from the 2015/16 financial year.

#### **Expenditure trends analysis**

The Programme's 2015/16 budget allocation increased by 7.07 per cent from the revised estimates related to the 2014/15 financial year due to additional funds received for the Internal Control component within the office of the CFO. Provision was made for normal inflationary adjustments over the MTEF.

#### Strategic objectives as per Annual Performance Plan

To partner with programmes so they can meet their service delivery requirements.

Table 6.1 Summary of payments and estimates – Programme 1: Administration

		Outcome					Medium-term estimate			
Sub-programme R'000			Main appro- priation	appro- appro- Revised			% Change from Revised estimate			
	2011/12	2012/13	2013/14	2014/15	2014/15	2014/15	2015/16	2014/15	2016/17	2017/18
Office of the MEC		221								
Corporate Services	16 480	21 495	32 098	40 524	38 783	38 013	40 700	7.07	42 718	44 933
Total payments and estimates	16 480	21 716	32 098	40 524	38 783	38 013	40 700	7.07	42 718	44 933

Note: Sub-programme 1.1: MEC salary provided for in Vote 9: Department of Environmental Affairs and Development Planning.

Table 6.1.1 Summary of payments and estimates by economic classification – Programme 1: Administration

		Outcome						Medium-tern	n estimate	
Economic classification R'000	Audited	Audited	Audited	Main appro- priation	Adjusted appro- priation	Revised estimate		% Change from Revised estimate		
	2011/12	2012/13	2013/14	2014/15	2014/15	2014/15	2015/16	2014/15	2016/17	2017/18
Current payments	13 142	19 741	27 600	36 369	34 825	33 128	37 859	14.28	39 721	41 785
Compensation of employees	7 134	11 240	18 078	22 626	20 809	20 631	25 204	22.17	26 175	27 716
Goods and services	6 000	8 501	9 522	13 743	14 016	12 493	12 655	1.30	13 546	14 069
Interest and rent on land	8					4		( 100.00)		
Transfers and subsidies to	50	144	82		10	10		(100.00)		
Departmental agencies and accounts	50				4	4		(100.00)		
Households		144	82		6	6		(100.00)		
Payments for capital assets	3 086	1 600	4 268	4 055	3 805	4 732	2 741	( 42.08)	2 892	3 037
Buildings and other fixed structures		79								
Machinery and equipment	2 917	1 521	4 118	3 958	3 675	4 602	2 741	(40.44)	2 892	3 037
Software and other intangible assets	169		150	97	130	130		(100.00)		
Payments for financial assets	202	231	148	100	143	143	100	( 30.07)	105	111
Total economic classification	16 480	21 716	32 098	40 524	38 783	38 013	40 700	7.07	42 718	44 933

## Details of transfers and subsidies

		Outcome						Medium-tern	n estimate	
Economic classification R'000	Audited	Audited	Audited	Main appro- priation	Adjusted appro- priation	Revised estimate		% Change from Revised estimate		
	2011/12	2012/13	2013/14	2014/15	2014/15	2014/15	2015/16	2014/15	2016/17	2017/18
Transfers and subsidies to (Current)		144	82		10	10		(100.00)		
Departmental agencies and accounts					4	4		(100.00)		
Entities receiving transfers					4	4		(100.00)		
Other	50				4	4		(100.00)		
Households		144	82		6	6		(100.00)		
Social benefits		17	8		6	6		(100.00)		
Other transfers to households		127	74					. ,		
'		<u> </u>								

## **Programme 2: Local Governance**

**Purpose:** To promote viable and sustainable developmental local governance, integrated and sustainable planning, and community participation in development processes.

#### **Analysis per sub-programme**

#### Sub-programme 2.1: Municipal Administration

to provide management and support services to local government within a regulatory framework

#### Sub-programme 2.2: Public Participation

to enhance community participation and delivery at local level and to strengthen relations between local government and the community

#### Sub-programme 2.3: Capacity Development

to capacitate Municipalities to deliver effective services

#### Sub-programme 2.4: Municipal Performance, Monitoring, Reporting and Evaluation

to monitor and evaluate municipal performance

## Sub-programme 2.5: Service Delivery Integration

to manage the Thusong programme and support co-operative governance between the three spheres of government

#### Sub-programme 2.6: Community Development Worker Programme

to provide information to communities to access government services and to facilitate community access to socio-economic opportunities

#### **Expenditure trends analysis**

The 2015/16 budget for the programme has decreased by 7.41 per cent compared to the revised estimate in 2014/15. The overall decrease in the programme mainly relates to funding received in 2014/15 from Provincial Treasury for municipal support initiatives which is non-recurring.

The increase in compensation of employees includes provision of 1.5 per cent pay progression and filling of posts which became vacant and the process of filling the post started in 2014/15. Goods and services decreased due to decrease in consultants and cost efficiency measures implemented in the Department. The increase in machinery and equipment represents funds set aside to purchase IT equipment for new officials to be appointed. Transfers to households increased as a provision was made for leave gratuity for officials retiring in 2015/16.

#### Strategic objectives as per Annual Performance Plan

## Sub-programme 2.1: Municipal Administration

To promote good governance in Municipalities.

#### Sub-programme 2.2: Public Participation

To strengthen public participation through effective communication between Municipalities and communities.

To provide support and capacity building initiatives to Municipalities.

#### Sub-programme 2.3: Capacity Development

To provide support and capacity-building initiatives to Municipalities.

#### Sub-programme 2.4: Municipal Performance, Monitoring, Reporting and Evaluation

To monitor and evaluate municipal performance.

## Sub-programme 2.5: Service Delivery Integration

To coordinate improved access to government information, services and socio-economic opportunities.

To support co-operative governance between the three spheres of government.

## Sub-programme 2.6: Community Development Worker Programme

To coordinate improved access to government information, services and socio-economic opportunities.

Table 6.2 Summary of payments and estimates – Programme 2: Local Governance

			Outcome						Medium-term	estimate	
	Sub-programme R'000	Audited 2011/12	Audited 2012/13	Audited 2013/14	Main appro- priation 2014/15	Adjusted appropriation 2014/15	Revised estimate 2014/15	2015/16	% Change from Revised estimate 2014/15	2016/17	2017/18
1.	Municipal Administration	19 528	7 718	9 716	9 628	9 222	9 222	10 443	13.24	10 578	11 107
2.	Public Participation	49 485	7 224	6 221	7 221	6 204	6 002	7 123	18.68	7 104	7 459
3.	Capacity Development	20 590	15 966	13 385	11 115	10 446	10 446	12 349	18.22	16 757	17 516
4.	Municipal Performance, Monitoring, Reporting and Evaluation		5 224	5 654	8 991	25 573	25 573	7 954	(68.90)	8 331	8 749
5.	Service Delivery Integration		16 628	8 788	11 274	11 194	11 194	11 174	(0.18)	11 378	11 946
6.	Community Development Worker Programme		46 769	50 982	54 625	53 411	53 613	58 410	8.95	59 348	62 315
	otal payments and otimates	89 603	99 529	94 746	102 854	116 050	116 050	107 453	(7.41)	113 496	119 092

Note: The Department's Budget Programme Structure adheres to the National Structure for Cooperative Governance and Traditional Affairs with the following exceptions: Sub-programme Municipal Finance (under Programme 2: Local Governance) is addressed by the Provincial Treasury and Service Delivery Integration and Community Development Worker Programme is additional to the national structure.

Table 6.2.1 Summary of payments and estimates by economic classification – Programme 2: Local Governance

		Outcome					N	/ledium-term	estimate	
Economic classification R'000	Audited	Audited	Audited	Main appro- priation	Adjusted appro-priation	Revised estimate		% Change from Revised estimate		
	2011/12	2012/13	2013/14	2014/15	2014/15	2014/15	2015/16	2014/15	2016/17	2017/18
Current payments	81 176	87 083	85 475	97 961	95 235	95 146	101 668	6.85	107 857	113 171
Compensation of employees	64 746	70 551	75 419	84 405	81 495	80 282	88 038	9.66	90 258	94 795
Goods and services	16 411	16 532	10 056	13 556	13 740	14 864	13 630	(8.30)	17 599	18 376
Interest and rent on land	19									
Transfers and subsidies to	8 251	12 178	8 461	4 893	20 808	20 842	5 598	(73.14)	5 442	5 714
Provinces and municipalities	5 886	11 663	8 146	4 675	20 559	20 559	4 928	(76.03)	5 199	5 459
Departmental agencies and accounts	1 000									
Non-profit institutions	1 350	491	218	218	218	218	230	5.50	243	255
Households	15	24	97		31	65	440	576.92		
Payments for capital assets	176	268	810		7	21	187	790.48	197	207
Machinery and equipment	176	268	767		7	21	187	790.48	197	207
Software and other intangible assets			43							
Payments for financial assets						41		(100.00)		
Total economic classification	89 603	99 529	94 746	102 854	116 050	116 050	107 453	(7.41)	113 496	119 092

## Details of transfers and subsidies

		Outcome						Medium-term	estimate	
Economic classification R'000	Audited	Audited	Audited	Main appro- priation	Adjusted appro-priation	Revised estimate	1	% Change from Revised estimate		
	2011/12	2012/13	2013/14	2014/15	2014/15	2014/15	2015/16	2014/15	2016/17	2017/18
Transfers and subsidies to (Current)	5 251	6 178	8 461	4 893	20 808	20 842	5 598	(73.14)	5 442	5 714
Provinces and municipalities	2 886	5 663	8 146	4 675	20 559	20 559	4 928	(76.03)	5 199	5 459
Municipalities	2 886	5 663	8 146	4 675	20 559	20 559	4 928	(76.03)	5 199	5 459
Municipal bank accounts	2 886	5 663	8 146	4 675	20 559	20 559	4 928	` '	5 199	5 459
Departmental agencies and accounts	1 000									
Entities receiving transfers	1 000									
Other	1 000									
Non-profit institutions	1 350	491	218	218	218	218	230	5.50	243	255
Households	15	24	97		31	65	440	576.92		
Social benefits	15	24	97		31	65	440	576.92		
Transfers and subsidies to (Capital)	3 000	6 000								
Provinces and municipalities	3 000	6 000								
Provinces	3 000									
Provincial agencies and funds	3 000									
Municipalities		6 000								
Municipal bank accounts		6 000								
	•									

### **Programme 3: Development and Planning**

**Purpose:** To promote and facilitate effective disaster management practices, ensure well maintained municipal infrastructure, and promote integrated planning.

#### **Analysis per sub-programme**

#### Sub-programme 3.1: Municipal Infrastructure

to facilitate and monitor infrastructure development within Municipalities to ensure sustainable municipal infrastructure

#### Sub-programme 3.2: Disaster Management

to manage disaster management at provincial and local level to ensure the establishment of effective and efficient disaster management mechanisms

#### Sub-programme 3.3: Integrated Development Planning Coordination

to strengthen intergovernmental planning and budgeting through establishment of IDP as the single coordinating plan of Government

#### Policy developments and departmental priorities

None.

## Changes: Policy, structure, service establishment, etc. Geographic distribution of services

None.

## **Expenditure trends analysis**

The 2015/16 budget for the programme has increased by 15.91 per cent when compared to the revised estimates for the 2014/15 financial year. The 2015/16 budget includes funds made available for additional capacity within the IDP unit as well as funding towards the Green Economy related to Working on Fire (disaster prevention) which will be undertaken at the Wolwekloof Public Safety Academy. Funds allocated for the Electrical Master Plan were shifted from Programme 2 to Municipal Infrastructure. The machinery and equipment budget is for further enhancements to the Disaster Management centre.

## Strategic objectives as per Annual Performance Plan

#### Sub-programme 3.1: Municipal Infrastructure

To support Municipalities to provide and maintain economic and social infrastructure.

#### Sub-programme 3.2: Disaster Management

To coordinate effective disaster management preparedness and recovery.

To co-ordinate reduction of risks posed by hazards.

To improve the Fire and Rescue Services Capability.

#### Sub-programme 3.3: Integrated Development Planning Coordination

To improve the quality of IDPs to give effect to service delivery.

To strengthen intergovernmental planning and budgeting through establishment of IDP as the single coordinating plan of Government.

Table 6.3 Summary of payments and estimates – Programme 3: Development and Planning

			Outcome						Medium-tern	n estimate	
	Sub-programme R'000	Audited	Audited	Audited	Main appro- priation	Adjusted appropriation	Revised estimate		% Change from Revised estimate		
		2011/12	2012/13	2013/14	2014/15	2014/15	2014/15	2015/16	2014/15	2016/17	2017/18
1.	Municipal Infrastructure	5 839	10 031	10 132	11 971	11 883	11 691	15 009	28.38	14 923	15 669
2.	Disaster Management	17 903	21 525	27 081	25 684	25 321	27 064	28 286	4.52	28 944	30 391
3.	Integrated Development		7 808	8 005	7 716	7 092	6 311	8 940	41.66	9 044	9 496
	Planning Coordination										
То	tal payments and estimates	23 742	39 364	45 218	45 371	44 296	45 066	52 235	15.91	52 911	55 556

Note: The Department's Budget Programme Structure adheres to the National Structure for Cooperative Governance and Traditional Affairs with the following exceptions: Sub-programme Local Economic Development (under Programme 3: Development and Planning) is addressed by the Department Economic Development and Tourism and Sub-programme Spatial Planning (under Programme Development and Planning) is addressed by Department Environmental Affairs and Development Planning. An indication of the specific sector indicators which fall within the functional areas of these Departments are outlined in the Annual Performance Plan.

Table 6.3.1 Summary of payments and estimates by economic classification – Programme 3: Development and Planning

		Outcome						Medium-tern	n estimate	
Economic classification R'000	Audited	Audited	Audited	Main appro- priation	Adjusted appro- priation	Revised estimate		% Change from Revised estimate		
	2011/12	2012/13	2013/14	2014/15	2014/15	2014/15	2015/16	2014/15	2016/17	2017/18
Current payments	22 357	36 044	43 278	44 621	43 246	43 888	51 306	16.90	51 941	54 537
Compensation of employees	12 382	21 313	23 913	28 561	26 394	25 586	31 830	24.40	31 458	33 031
Goods and services	9 975	14 731	19 365	16 060	16 852	18 302	19 476	6.41	20 483	21 506
Transfers and subsidies to	683	1 674	943	750	760	882	802	( 9.07)	846	888
Provinces and municipalities		900								
Departmental agencies and accounts	315	336	370	375	375	375	402	7.20	424	445
Higher education institutions			200							
Non-profit institutions	315	435	369	375	375	375	400	6.67	422	443
Households	53	3	4		10	132		(100.00)		
Payments for capital assets	702	1 646	997		290	290	127	( 56.21)	124	131
Machinery and equipment	702	1 646	997		290	290	127	( 56.21)	124	131
Payments for financial assets						6		(100.00)		
Total economic classification	23 742	39 364	45 218	45 371	44 296	45 066	52 235	15.91	52 911	55 556

#### Details of transfers and subsidies

		Outcome						Medium-tern	n estimate	
Economic classification R'000	Audited 2011/12	Audited 2012/13	Audited 2013/14	Main appro- priation 2014/15	Adjusted appro- priation 2014/15	Revised estimate 2014/15	2015/16	% Change from Revised estimate 2014/15	2016/17	2017/18
Transfers and subsidies to (Current)	683	1 674	943	750	760	882	802	(9.07)	846	888
Provinces and municipalities		900								
Municipalities		900								
Municipal bank accounts		900								
Departmental agencies and accounts	315	336	370	375	375	375	402	7.20	424	445
Entities receiving transfers	315	336	370	375	375	375	402	7.20	424	445
Western Cape Nature Conservation Board		100								
Other	315	236	370	375	375	375	402	7.20	424	445
Higher education institutions			200							
Non-profit institutions	315	435	369	375	375	375	400	6.67	422	443
Households	53	3	4		10	132		(100.00)		
Social benefits	53	3	4		10	132		(100.00)		

## Programme 4: Traditional Institutional Management

**Purpose:** To manage the institutions of traditional leadership in line with legislation.

## Analysis per sub-programme

#### Sub-programme 4.1: Traditional Institutional Administration

to co-ordinate the implementation of the National Traditional Affairs Bill (NTAB), 2011

#### Policy developments and departmental priorities

The Bill still needs to go through the Parliamentary process.

## Changes: Policy, structure, service establishment, etc. Geographic distribution of services

This new function formed part of the Department's new budget structure in 2012/13.

#### **Expenditure trends analysis**

None.

#### Strategic objectives as per Annual Performance Plan

None.

Table 6.4 Summary of payments and estimates – Programme 4: Traditional Institutional Management

			Outcome						Medium-tern	n estimate	
	Sub-programme R'000	Audited 2011/12	Audited 2012/13	Audited 2013/14	Main appro- priation 2014/15	Adjusted appropriation 2014/15	Revised estimate 2014/15	2015/16	% Change from Revised estimate 2014/15	2016/17	2017/18
1.	Traditional Institutional Administration				1	1	1	1		1	1
To	otal payments and estimates				1	1	1	1		1	1

Table 6.4.1 Summary of payments and estimates by economic classification – Programme 4: Traditional Institutional Management

		Outcome						Medium-terr	n estimate	
Economic classification R'000	Audited	Audited	Audited	Main appro- priation	Adjusted appro- priation	Revised estimate		% Change from Revised estimate		
	2011/12	2012/13	2013/14	2014/15	2014/15	2014/15	2015/16	2014/15	2016/17	2017/18
Current payments				1	1	1	1		1	1
Compensation of employees				1	1	1	1		1	1
Total economic classification				1	1	1	1		1	1

## Details of transfers and subsidies

None.

# 7. Other programme information

## Personnel numbers and costs

Table 7.1 Personnel numbers and costs

Programme R'000	As at 31 March 2012	As at 31 March 2013	As at 31 March 2014	As at 31 March 2015	As at 31 March 2016	As at 31 March 2017	As at 31 March 2018
Administration     Local Governance	34 264	38 265	55 261	81 281	85 287	85 280	85
Development and Planning	47	205 54	58	79	73	64	280 64
Total personnel numbers	345	357	374	441	445	429	429
Total personnel cost (R'000)	84 262	103 104	117 410	126 500	145 073	147 892	155 543
Unit cost (R'000)	244	289	314	287	326	345	363

Table 7.2 Departmental personnel numbers and costs

		Outcome						Medium-term	estimate	
Description	Audited	Audited	Audited	Main appro- priation	Adjusted appro-priation	Revised estimate		% Change from Revised estimate		
	2011/12	2012/13	2013/14	2014/15	2014/15	2014/15	2015/16	2014/15	2016/17	2017/18
Total for department Personnel numbers (head count)	345	357	374	428	438	441	445	0.91	429	429
Personnel cost (R'000)	84 262	103 104	117 410	135 593	128 699	126 500	145 073	14.68	147 892	155 543
of which										
Human resources										
component										
Personnel numbers (head count)										
Personnel cost (R'000)										
Head count as % of total for department										
Personnel cost as % of total for department										
Finance										
Personnel numbers (head count)	11	13	31	51	49	44	43	(2.27)	43	43
Personnel cost (R'000)	1 560	3 471	8 768	11 495	10 129	9 631	12 383	28.57	12 734	13 457
Head count as % of total for department	3.19	3.64	8.29	11.92	11.19	9.98	9.66		10.02	10.02
Personnel cost as % of total for department	1.85	3.37	7.47	8.48	7.87	7.61	8.54		8.61	8.65
Full time workers										
Personnel numbers (head count)	321	335	339	401	375	375	382	1.87	387	387
Personnel cost (R'000)	82 021	101 784	113 460	134 681	120 753	118 220	134 347	13.64	139 625	146 567
Head count as % of total for department	93.04	93.84	90.64	93.69	85.62	85.03	85.84		90.21	90.21
Personnel cost as % of total for department	97.34	98.72	96.64	99.33	93.83	93.45	92.61		94.41	94.23
Part-time workers										
Personnel numbers (head count)		15	7	27	37	40	44	10.00	28	28
Personnel cost (R'000)		460	324	912	1 424	1 507	2 556	69.61	1 132	1 189
Head count as % of total for department		4.20	1.87	6.31	8.45	9.07	9.89		6.53	6.53
Personnel cost as % of total for department		0.45	0.28	0.67	1.11	1.19	1.76		0.77	0.76
Contract workers										
Personnel numbers (head count)	24	7	28		26	26	19	(26.92)	14	14
Personnel cost (R'000)	2 241	860	3 626		6 522	6 773	8 170	20.63	7 135	7 787
Head count as % of total for department	6.96	1.96	7.49		5.94	5.90	4.27		3.26	3.26
Personnel cost as % of total for department	2.66	0.83	3.09		5.07	5.35	5.63		4.82	5.01

# Training

Table 7.3 Payments on training

			Outcome						Medium-tern	n estimate	
	Programme R'000	Audited	Audited	Audited	Main appro- priation	Adjusted appro- priation	Revised estimate		% Change from Revised estimate		
		2011/12	2012/13	2013/14	2014/15	2014/15	2014/15	2015/16	2014/15	2016/17	2017/18
1.	Administration	172	532	874	970	970	970	902	(7.01)	951	999
	of which								, ,		
	Payments on tuition	152	190	87	170	170	170	193	13.53	203	213
	Other	20	342	787	800	800	800	709	(11.38)	748	786
2.	Local Governance	179	245			33					
	of which										
	Other	179	245			33					
3.	Development and Planning	34	68	13		193	193	100	(48.19)	106	111
	of which										
	Other	34	68	13		193	193	100	(48.19)	106	111
To	tal payments on training	385	845	887	970	1 196	1 163	1 002	(13.84)	1 057	1 110

Table 7.4 Information on training

		Outcome						Medium-tern	n estimate	
Description	2011/12	2012/13	2013/14	Main appro- priation 2014/15	Adjusted appropriation 2014/15	Revised estimate 2014/15	2015/16	% Change from Revised estimate 2014/15	2016/17	2017/18
Number of staff	345	357	374	428	438	441	445	0.91	429	429
Number of personnel trained <sup>a</sup> of which	242	250	175	300	300	300	300		300	300
Male	95	100	70	120	120	120	120		120	120
Female	147	150	105	180	180	180	180		180	180
Number of training opportunities <sup>b</sup> of which	262	275	175	275	275	275	275		275	275
Tertiary	12	20	25	20	20	20	20		20	20
Workshops	36	40	150	40	40	40	40		40	40
Other	214	215		215	215	215	215		215	215
Number of bursaries offered	12	16	14	16	16	16	16		16	16
Number of interns appointed	16	18	7	27	37	40	44	10.00	28	28
Number of days spent on training <sup>c</sup>	2.5	2.5	2.5	2.5	2.5	2.5	2.5		2.5	2.5

<sup>&</sup>lt;sup>a</sup> Training interventions.

# Reconciliation of structural changes

None.

<sup>&</sup>lt;sup>b</sup> Days per official per year.

 $<sup>^{\</sup>mbox{\scriptsize c}}$  Training interventions by DotP included in the above

Table A.1 Specification of receipts

		Outcome						Medium-term	n estimate	
Receipts R'000	Audited 2011/12	Audited 2012/13	Audited 2013/14	Main appro- priation 2014/15	Adjusted appropriation 2014/15	Revised estimate 2014/15	2015/16	% Change from Revised estimate 2014/15	2016/17	2017/18
Sales of goods and services other than capital assets	54	60	70	37	37	78	37	(52.56)	37	39
Sales of goods and services produced by department (excluding capital assets)	54	60	70	37	37	78	37	(52.56)	37	39
Sales by market establishments	54	60	70	37	37	78	37	(52.56)	37	39
Interest, dividends and rent on land	3	2	8	13	13	5	13	160.00	13	14
Interest	3	2	8	13	13	5	13	160.00	13	14
Financial transactions in assets and liabilities	780	1 332	409							
Other	780	1 332	409							
Total departmental receipts	837	1 394	487	50	50	83	50	(39.76)	50	53

Table A.2 Summary of payments and estimates by economic classification

		Outcome						Medium-term	estimate	
Economic classification R'000	Audited	Audited	Audited	Main appro- priation	Adjusted appropriation	Revised estimate	2045/40	% Change from Revised estimate	2046/47	2047/40
Current payments	<b>2011/12</b> 116 675	2012/13 142 868	2013/14 156 353	<b>2014/15</b> 178 952	<b>2014/15</b> 173 307	<b>2014/15</b> 172 163	2015/16 190 834	2014/15 10.84	2016/17 199 520	2017/18 209 494
Compensation of employees	84 262	103 104	117 410	135 593	128 699	126 500	145 073	14.68	147 892	155 543
Salaries and wages	71 843	88 652	101 900	117 864	111 826	110 274	126 805	14.99	129 016	135 711
Social contributions	12 419	14 452	15 510	17 729	16 873	16 226	18 268	12.58	18 876	19 832
Goods and services	32 386	39 764	38 943	43 359	44 608	45 659	45 761	0.22	51 628	53 951
of which	32 300	39 704	30 343	43 333	44 000	45 053	43701	0.22	31020	33 331
Administrative fees	13	109	237	299	292	413	319	(22.76)	337	354
Advertising	59	580	955	755	1 035	1 035	678	(34.49)	715	751
Minor assets	632	748	190	151	767	787	657	(16.52)	624	655
Audit cost: External	5 627	1 898	2 796	1 784	2 210	2 210	1 815	(17.87)	1 915	2 011
Bursaries: Employees	154	190	2 060	170	170	170	193	13.53	203	213
Catering: Departmental activities Communication	1 226 1 393	1 988 1 085	2 068 1 138	2 231 1 477	2 949 1 384	2 471 1 377	2 215 1 422	(10.36) 3.27	2 336 1 502	2 453 1 577
Computer services	474	317	422	955	853	853	600	(29.66)	634	665
Cons/prof: Business and advisory services	6 697	13 544	5 635	11 430	11 481	9 811	12 894	31.42	17 064	17 661
Cons/prof: Legal costs	1 958	399	1 193	950	1 124	1 124	1 200	6.76	1 266	1 329
Contractors	5 393	5 744	10 780	6 242	6 046	8 057	7 260	(9.89)	7 660	8 042
Agency and support/	157	333	199	191	181	181	191	5.52	201	211
outsourced services	40	00	50	24	24	24	20	(5.00)	20	22
Entertainment	40	28 1	50	34 2 098	34 1 885	34 1 885	32 2 140	(5.88) 13.53	32 2 258	33 2 371
Fleet services (including government motor transport)		'		2 090	1 000	1 000	2 140	13.33	2 230	2 3/ 1
Inventory: Food and food supplies		12	39							
Inventory: Materials and supplies	9	246	270							
Inventory: Medical supplies	22	2.0	2.0							
Inventory: Other supplies	12	211								
Consumable supplies			115	720	633	587	530	(9.71)	557	586
Consumable: Stationery, printing	1 457	2 288	1 701	2 643	1 037	1 069	806	(24.60)	851	893
Operating leases	647 89	808 3	802 117	913 743	696 363	615 258	786 1 457	27.80 464.73	788 1 537	826 1 613
Property payments Transport provided: Departmental	110	139	246	215	178	144	237	64.58	250	262
activity	110	100	210	210	110			01.00	200	202
Travel and subsistence	4 172	5 773	6 131	6 496	6 433	7 295	6 173	(15.38)	6 513	6 840
Training and development	227	655	800	800	1 026	993	809	(18.53)	854	897
Operating payments	1 265	1 487	1 256	642	1 986	2 041	1 323	(35.18)	1 397	1 466
Venues and facilities	434	1 028	1 228	1 236	1 595	1 999	1 767	(11.61)	1 862	1 957
Rental and hiring	119	150	488	184	250	250	257	2.80	272	285
Interest and rent on land	27					4		(100.00)		
Interest	27					4		(100.00)		
Transfers and subsidies to	8 984	13 996	9 486	5 643	21 578	21 734	6 400	(70.55)	6 288	6 602
Provinces and municipalities	5 886	12 563	8 146	4 675	20 559	20 559	4 928	(76.03)	5 199	5 459
Provinces	3 000									
Provincial agencies and funds	3 000	10 =00	0	/ 0=5	00 ==6	00 ==0	1000	(70.00)	F 100	F 1=0
Municipalities	2 886	12 563	8 146	4 675	20 559	20 559	4 928	(76.03)	5 199	5 459
Municipal bank accounts	2 886	12 563	8 146	4 675	20 559	20 559	4 928 402	(76.03)	5 199	5 459
Departmental agencies and accounts	1 365	336	370 370	375 375	379 370	379 370	402 402	6.07 6.07	424	445
Entities receiving transfers Western Cape Nature	1 365	336 100	370	375	379	379	402	6.07	424	445
Conservation Board		100								
Other	1 365	236	370	375	379	379	402	6.07	424	445
Higher education institutions			200							
Non-profit institutions	1 665	926	587	593	593	593	630	6.24	665	698
Households	68	171	183		47	203	440	116.75		
Social benefits	68	44	109		47	203	440	116.75		
Other transfers to households		127	74							
Payments for capital assets Buildings and other fixed structures	3 964	3 514 79	6 075	4 055	4 102	5 043	3 055	(39.42)	3 213	3 375
Buildings  Buildings		79								
Buildings Machinery and equipment	3 795	3 435	5 882	3 958	3 972	4 913	3 055	(37.82)	3 213	3 375
madimidity and equipment	3 1 33	0 400	1 713	1 527	1 827	2 120	1 530	(27.83)	1 614	1 695
Transport equipment Other machinery and equipment	3 795	3 435	4 169	2 431	2 145	2 793	1 525	(45.40)	1 599	1 680
Transport equipment	3 795 169	3 435	4 169 193	2 431 97	2 145 130	2 793 130	1 525	(45.40)	1 599	1 680
Transport equipment Other machinery and equipment		3 435					1 525		1 599	1 680

Note: The economic classifications as taken up in this Budget are in accordance with **Version 4 of the Standard Chart of Accounts (SCOA)**, which became fully effective from 1 April 2014.

Annexure A to Vote 14

Table A.2.1 Payments and estimates by economic classification – Programme 1: Administration

		Outcome						Medium-term	estimate	
Economic classification R'000	Audited	Audited	Audited	Main appro- priation	Adjusted appro- priation	Revised estimate		% Change from Revised estimate		
	2011/12	2012/13	2013/14	2014/15	2014/15	2014/15	2015/16	2014/15	2016/17	2017/18
Current payments	13 142	19 741	27 600	36 369	34 825	33 128	37 859	14.28	39 721	41 785
Compensation of employees	7 134	11 240	18 078	22 626	20 809	20 631	25 204	22.17	26 175	27 716
Salaries and wages	6 272	10 022	16 136	19 851	18 450	18 391	22 298	21.24	23 043	24 418
Social contributions	862	1 218	1 942	2 775	2 359	2 240	2 906	29.73	3 132	3 298
Goods and services	6 000	8 501	9 522	13 743	14 016	12 493	12 655	1.30	13 546	14 069
of which										
Administrative fees	13	23	154	187	212	212	188	(11.32)	198	208
Advertising	28	415	946	755	1 034	1 034	678	(34.43)	715	751
Minor assets Audit cost: External	494 2 233	342 1 898	130 2 796	75 1 784	292 2 210	292 2 210	59 1 815	(79.79) (17.87)	62 1 915	65 2 011
Bursaries: Employees	154	190	2 790 87	1704	170	170	193	13.53	203	213
Catering: Departmental activities	43	80	70	241	224	224	76	(66.07)	81	85
Communication	824	729	441	780	833	833	465	(44.18)	491	516
Computer services	461	315	367	373	503	503	300	(40.36)	317	332
Cons/prof: Business and advisory	11	113	198	2 471	2 887	1 405	3 131	122.85	3 540	3 563
services	07									
Cons/prof: Legal costs Contractors	27 117	28	54	75	2	13	105	707.69	111	116
Agency and support/	64	18	46	10	2	10	103	707.03	111	110
outsourced services										
Entertainment	15	5	14	6	6	6	6		6	7
Fleet services (including		1		2 098	1 885	1 885	2 140	13.53	2 258	2 371
government motor transport)										
Inventory: Food and food supplies		3	10							
Inventory: Materials and supplies	2	33	28							
Inventory: Other supplies	2	120								
Consumable supplies	040	4.400	108	118	63	63	40	(36.51)	42	44
Consumable: Stationery, printing	949	1 120	649	1 235	922	922	745	(19.20)	786	825
& office supplies	424	040	400	504	444	400	400	00.00	404	407
Operating leases Property payments	134 88	218 1	180	564 485	444 8	400	480 70	20.00	464 74	487 76
Transport provided: Departmental	1	'	1	403	0		70		74	70
activity	· .		•							
Travel and subsistence	209	1 161	1 970	728	279	279	363	30.11	383	403
Training and development	34	342	787	800	800	800	709	(11.38)	748	786
Operating payments	93	1 209	299	395	962	962	843	(12.37)	890	934
Venues and facilities	3	137	187	393	280	280	249	(11.07)	262	276
Rental and hiring	1									
Interest and rent on land	8					4		(100.00)		
Interest	8					4		(100.00)		
Transfers and subsidies to	50	144	82		10	10		(100.00)		
		144	02		10	10		, ,		
Departmental agencies and accounts	50				4	4		(100.00)		
Provide list of entities receiving	50				4	4		(100.00)		
transfers										
Other	50				4	4		(100.00)		
Households		144	82		6	6		(100.00)		
Social benefits	l	17	8		6	6		(100.00)		
Other transfers to households		127	74							
Payments for capital assets	3 086	1 600	4 268	4 055	3 805	4 732	2 741	(42.08)	2 892	3 037
Buildings and other fixed structures	0 000	79	1 200	1 000	0 000	1102	2141	(12.00)	2 002	0 001
Buildings		79								
Machinery and equipment	2 917	1 521	4 118	3 958	3 675	4 602	2 741	(40.44)	2 892	3 037
	231/	1 02 1						, ,		
Transport equipment			1 713	1 527	1 827	2 120	1 530	(27.83)	1 614	1 695
Other machinery and equipment	2 917	1 521	2 405	2 431	1 848	2 482	1 211	(51.21)	1 278	1 342
Software and other intangible	169		150	97	130	130		(100.00)		
assets										
Payments for financial assets	202	231	148	100	143	143	100	(30.07)	105	111
Total economic classification	16 480	21 716	32 098	40 524	38 783	38 013	40 700	7.07	42 718	44 933

Table A.2.2 Payments and estimates by economic classification – Programme 2: Local Governance

		Outcome						Medium-term	estimate	
Economic classification R'000	Audited	Audited	Audited	Main appro- priation	Adjusted appro- priation	Revised estimate		% Change from Revised estimate		
	2011/12	2012/13	2013/14	2014/15	2014/15	2014/15	2015/16	2014/15	2016/17	2017/18
Current payments	81 176	87 083	85 475	97 961	95 235	95 146	101 668	6.85	107 857	113 171
Compensation of employees	64 746	70 551	75 419	84 405	81 495	80 282	88 038	9.66	90 258	94 795
Salaries and wages	54 724	59 681	64 264	72 463	69 642	68 884	75 991	10.32	77 886	81 802
Social contributions	10 022	10 870	11 155	11 942	11 853	11 398	12 047	5.69	12 372	12 993
Goods and services	16 411	16 532	10 056	13 556	13 740	14 864	13 630	(8.30)	17 599	18 376
of which								,		
Administrative fees		53	59	84	56	170	103	(39.41)	109	115
Advertising	31	35								
Minor assets Audit cost: External	115 3 394	146	34	76	63	83	38	(54.22)	40	42
Catering: Departmental activities	1 008	1 035	1 169	957	1 115	1 151	1 106	(3.91)	1 166	1 224
Communication	490	296	498	502	240	236	575	143.64	608	638
Cons/prof: Business and advisory	3 565	9 108	1 872	5 052	5 219	5 031	4 299	(14.55)	7 756	8 042
services Cons/prof: Legal costs	1 931	399	1 193	950	1 124	1 124	1 200	6.76	1 266	1 329
Contractors	40	42	33	170	42	42	169	302.38	179	187
Agency and support/	93	310	153	181	181	181	191	5.52	201	211
outsourced services		40	0.5	40	40	40	40		40	
Entertainment Inventory: Food and food supplies	19	12 4	25 18	18	18	18	18		18	18
Inventory: Materials and supplies	3	5	2							
Inventory: Medical supplies	22									
Inventory: Other supplies Consumable supplies	9	4	5	29	83	37	40	8.11	41	44
Consumable: Stationery, printing	439	744	655	780	113	106	49	(53.77)	52	54
& office supplies								( /		
Operating leases	364	302	348	217	31	28		(100.00)		
Property payments	1	2	11	4	101	4	1 151	28675.00	1 214	1 275
Transport provided: Departmental activity	109	139	245	215	178	144	237	64.58	250	262
Travel and subsistence	3 186	2 911	2 313	3 662	3 715	4 631	3 767	(18.66)	3 974	4 174
Training and development	148	245	20.0	0 002	33		*	(10.00)		
Operating payments	994	209	415	5	427	482	54	(88.80)	58	60
Venues and facilities	332	382	520	470	753	1 148	439	(61.76)	462	486
Rental and hiring	118	149	488	184	248	248	194	(21.77)	205	215
Interest and rent on land	19									
Interest	19									
Transfers and subsidies to	8 251	12 178	8 461	4 893	20 808	20 842	5 598	(73.14)	5 442	5 714
Provinces and municipalities	5 886	11 663	8 146	4 675	20 559	20 559	4 928	(76.03)	5 199	5 459
Provinces	3 000									
Provincial agencies and funds	3 000									
Municipalities	2 886	11 663	8 146	4 675	20 559	20 559	4 928	(76.03)	5 199	5 459
Municipal bank accounts	2 886	11 663	8 146	4 675	20 559	20 559	4 928		5 199	5 459
Departmental agencies and accounts	1 000									
Entities receiving transfers	1 000									
Other	1 000									
Non-profit institutions	1 350	491	218	218	218	218	230	5.50	243	255
Households	15	24	97		31	65	440	576.92		
Social benefits	15	24	97		31	65	440	576.92		
Payments for capital assets	176	268	810		7	21	187	790.48	197	207
Machinery and equipment	176	268	767		7	21	187	790.48	197	207
Other machinery and equipment	176	268	767		7	21	187	790.48	197	207
Software and other intangible		200	43		'		131	700.10	101	201
assets			70							
Payments for financial assets						41		(100.00)		
Total economic classification	00 602	99 529	94 746	100 054	116.050	116 050	407 452	/7 //1\	113 496	119 092
Total economic ciassification	89 603	33.073	34 /40	102 854	116 050	110 000	107 453	(7.41)	113 490	113 032

Table A.2.3 Payments and estimates by economic classification – Programme 3: Development and Planning

		Outcome						Medium-term	octimato	
		Outcome							estimate	
Economic classification R'000	Audited	Audited	Audited	Main appro- priation	Adjusted appro- priation	Revised estimate		% Change from Revised estimate		
	2011/12	2012/13	2013/14	2014/15	2014/15	2014/15	2015/16	2014/15	2016/17	2017/18
Current payments	22 357	36 044	43 278	44 621	43 246	43 888	51 306	16.90	51 941	54 537
Compensation of employees	12 382	21 313	23 913	28 561	26 394	25 586	31 830	24.40	31 458	33 031
Salaries and wages	10 847	18 949	21 500	25 549	23 733	22 998	28 515	23.99	28 086	29 490
Social contributions	1 535	2 364	2 413	3 012	2 661	2 588	3 315	28.09	3 372	3 541
Goods and services of which	9 975	14 731	19 365	16 060	16 852	18 302	19 476	6.41	20 483	21 506
		22	04	00	04	24	20	(0.00)	20	24
Administrative fees Advertising		33 130	24 9	28	24 1	31 1	28	(9.68) (100.00)	30	31
Minor assets	23	260	26		412	412	560	35.92	522	548
Catering: Departmental activities	175	873	829	1 033	1 610	1 096	1 033	(5.75)	1 089	1 144
Communication	79	60	199	195	311	308	382	24.03	403	423
Computer services Cons/prof: Business and advisory	13 3 121	2 4 323	55 3 565	582 3 907	350 3 375	350 3 375	300 5 464	(14.29) 61.90	317 5 768	333 6 056
services	3 121	4 323	3 300	3 301	3 373	3313	3 404	01.30	3 700	0 030
Contractors	5 236	5 674	10 693	5 997	6 002	8 002	6 986	(12.70)	7 370	7 739
Agency and support/		5								
outsourced services									_	
Entertainment Inventory: Food and food supplies	6	11 5	11 11	10	10	10	8	(20.00)	8	8
Inventory: Materials and supplies	4	208	240							
Inventory: Other supplies	1	87	2.0							
Consumable supplies			2	573	487	487	450	(7.60)	474	498
Consumable: Stationery, printing	69	424	397	628	2	41	12	(70.73)	13	14
& office supplies Operating leases	149	288	274	132	221	187	306	63.64	324	339
Property payments	149	200	106	254	254	254	236	(7.09)	249	262
Travel and subsistence	777	1 701	1 848	2 106	2 439	2 385	2 043	(14.34)	2 156	2 263
Training and development	45	68	13		193	193	100	(48.19)	106	111
Operating payments	178	69	542	242	597	597	426	(28.64)	449	472
Venues and facilities Rental and hiring	99	509 1	521	373	562 2	571 2	1 079 63	88.97 3050.00	1 138 67	1 195 70
recital and filling		ı			2	2	00	3030.00	U1	10
Transfers and subsidies to	683	1 674	943	750	760	882	802	(9.07)	846	888
Provinces and municipalities		900								
Municipalities		900								
Municipal bank accounts		900								
Departmental agencies and accounts	315	336	370	375	375	375	402	7.20	424	445
Entities receiving transfers	315	336	370	375	375	375	402	7.20	424	445
Western Cape Nature		100								
Conservation Board Other	245	000	270	275	075	275	400	7.00	404	445
	315	236	370	375	375	375	402	7.20	424	445
Higher education institutions			200							
Non-profit institutions	315	435	369	375	375	375	400	6.67	422	443
Households	53	3	4		10	132		(100.00)		
Social benefits	53	3	4		10	132		(100.00)		
Payments for capital assets	702	1 646	997		290	290	127	(56.21)	124	131
Machinery and equipment	702	1 646	997		290	290	127	(56.21)	124	131
Other machinery and equipment	702	1 646	997		290	290	127	(56.21)	124	131
Payments for financial assets	-					6		(100.00)		
Total economic classification	23 742	39 364	45 218	45 371	44 296	45 066	52 235	15.91	52 911	55 556

Table A.2.4 Payments and estimates by economic classification – Programme 4: Traditional Institutional Management

		Outcome						Medium-term	estimate	
Economic classification R'000	Audited	Audited	Audited	Main appro- priation	Adjusted appro- priation	Revised estimate		% Change from Revised estimate		
	2011/12	2012/13	2013/14	2014/15	2014/15	2014/15	2015/16	2014/15	2016/17	2017/18
Current payments				1	1	1	1		1	1
Compensation of employees				1	1	1	1		1	1
Salaries and wages				1	1	1	1		1	1
	L'									
Total economic classification				1	1	1	1		1	1

Table A.3 Transfers to local government by transfers/grant type, category and municipality

		Outcome						Medium-tern	n estimate	
Municipalities R'000	Audited 2011/12	Audited 2012/13	Audited 2013/14	Main appro- priation 2014/15	Adjusted appropriation 2014/15	Revised estimate 2014/15	2015/16	% Change from Revised estimate 2014/15	2016/17	2017/18
Total departmental	2011/12	2012/13	2013/14	2014/13	2014/13	2014/13	2013/10	2014/13	2010/17	2017/10
transfers/grants										
Category A		500	984	1 032	1 049	1 049	1 080	2.96	1 138	1 195
City of Cape Town		500	984	1 032	1 049	1 049	1 080	2.96	1 138	1 195
Category B	5 860	11 430	7 096	3 573	17 424	17 424	3 704	(78.74)	3 909	4 104
Matzikama	286	297	164	157	990	990	144	(85.45)	224	300
Cederberg	234	696	148	157	907	907	262	(71.11)	276	320
Bergrivier	78	54	33	35	1 380	1 380	36	(97.39)	38	40
Saldanha Bay	78	190	267	257	257	257	136	(47.08)	143	181
Swartland	526	245			59	59	36	(38.98)	110	181
Witzenberg	208	216	131	140	870	870	355	(59.20)	152	159
Drakenstein	182	189	115	123	105	105	108	2.86	114	120
Stellenbosch	78	81	49	52	52	52	54	3.85	57	60
Breede Valley	182	189	198	105	310	310	190	(38.71)	200	241
Langeberg		250	218	222	722	722		(100.00)		
Theewaterskloof	156	2 715	331	122	1 140	1 140	338	(70.35)	379	399
Overstrand	78	299	267	52	70	70	72	2.86	147	220
Cape Agulhas	2 578	608	49	291	773	773	265	(65.72)	303	60
Swellendam			1 100		1 222	1 222		(100.00)	71	141
Kannaland	156	2 662	298	105	555	555	320	(42.34)	360	380
Hessequa		218	218		500	500		(100.00)		
Mossel Bay	104	108	66	291	291	291	283	(2.75)	322	80
George	156	271	1 198	309	309	309	190	(38.51)	200	240
Oudtshoorn	104	326	66	70	477	477	72	(84.91)	76	80
Bitou	52	272	251	256	1 256	1 256	136	(89.17)	143	181
Knysna	78	105	849	53	53	53	54	1.89	57	60
Laingsburg	130	353	795	70	2 070	2 070	72	(96.52)	147	221
Prince Albert	104	326	77	292	1 242	1 242	283	(77.21)	76	80
Beaufort West	312	760	208	414	1 814	1 814	298	(83.57)	314	360
Category C	26	633	66	70	2 086	2 086	144	(93.10)	152	160
Cape Winelands District Municipality	26	133	66	70	320	320	72	(77.50)	76	80
Overberg District Municipality Central Karoo District Municipality		500			616 1 050	616 1 050	72	(88.31) (100.00)	76	80
Total transfers to local government	5 886	12 563	8 146	4 675	20 559	20 559	4 928	(76.03)	5 199	5 459

Table A.3.1 Transfers to local government by transfers/grant type, category and municipality

		Outcome						Medium-tern	n estimate	
Municipalities R'000	Audited 2011/12	Audited 2012/13	Audited 2013/14	Main appro- priation 2014/15	Adjusted appropriation 2014/15	Revised estimate	2015/16	% Change from Revised estimate 2014/15	2016/17	2017/18
Thusong Service Centres Grant	-									
(Sustainability: Operational Support Grant)	3 000	8 398	1 308	1 772	2 216	2 216	1 868	(15.70)	1 971	2 070
Category A		500								
City of Cape Town		500								
Category B	3 000	7 898	1 308	1 772	2 216	2 216	1 868	(15.70)	1 971	2 070
Matzikama Cederberg							100		72 105	141 141
Saldanha Bay		109	218	222	222	222	100	(54.95)	105	141
Swartland	500	218							72	141
Witzenberg Breede Valley					222	222	211 100	(54.95)	105	141
Langeberg		218	218	222	222	222		(100.00)		
Theewaterskloof		2 500					212		246	260
Overstrand		218	218						71	140
Cape Agulhas	2 500	500		221	221	221	211	(4.52)	246	
Swellendam					222	222		(100.00)	71	141
Kannaland		2 500					212		246	260
Hessequa		218	218							
Mossel Bay				221	221	221	211	(4.52)	246	
George		109		221	221	221	100	(54.75)	105	141
Oudtshoorn		218								
Bitou		218	218	221	221	221	100	(54.75)	105	141
Laingsburg		218	218						71	141
Prince Albert		218		222	222	222	211	(4.95)		
Beaufort West		436		222	222	222	100	(54.95)	105	141

Table A.3.2 Transfers to local government by transfers/grant type, category and municipality

		Outcome						Medium-term	n estimate	
Municipalities R'000	Audited 2011/12	Audited 2012/13	Audited 2013/14	Main appro- priation 2014/15	Adjusted appropriation 2014/15	Revised estimate 2014/15	2015/16	% Change from Revised estimate 2014/15	2016/17	2017/18
Community Development Worker Operational Support Grant	2 886	3 265	2 838	2 903	2 993	2 993	3 060	2.24	3 228	3 389
Category A			984	1 032	1 049	1 049	1 080	2.96	1 138	1 195
City of Cape Town			984	1 032	1 049	1 049	1 080	2.96	1 138	1 195
Category B	2 860	3 132	1 788	1 801	1 808	1 808	1 836	1.55	1 938	2 034
Matzikama	286	297	164	157	140	140	144	2.86	152	159
Cederberg	234	296	148	157	157	157	162	3.18	171	179
Bergrivier	78	54	33	35	35	35	36	2.86	38	40
Saldanha Bay	78	81	49	35	35	35	36	2.86	38	40
Swartland	26	27			59	59	36	(38.98)	38	40
Witzenberg	208	216	131	140	140	140	144	2.86	152	159
Drakenstein	182	189	115	123	105	105	108	2.86	114	120
Stellenbosch	78	81	49	52	52	52	54	3.85	57	60
Breede Valley	182	189	98	105	88	88	90	2.27	95	100
Langeberg		32								
Theewaterskloof	156	215	131	122	122	122	126	3.28	133	139
Overstrand	78	81	49	52	70	70	72	2.86	76	80
Cape Agulhas	78	108	49	70	52	52	54	3.85	57	60
Kannaland	156	162	98	105	105	105	108	2.86	114	120
Mossel Bay	104	108	66	70	70	70	72	2.86	76	80
George	156	162	98	88	88	88	90	2.27	95	99
Oudtshoorn	104	108	66	70	70	70	72	2.86	76	80
Bitou	52	54	33	35	35	35	36	2.86	38	40
Knysna	78	105	49	53	53	53	54	1.89	57	60
Laingsburg	130	135	77	70	70	70	72	2.86	76	80
Prince Albert	104	108	77	70	70	70	72	2.86	76	80
Beaufort West	312	324	208	192	192	192	198	3.13	209	219
Category C	26	133	66	70	136	136	144	5.88	152	160
Cape Winelands District Municipality	26	133	66	70	70	70	72	2.86	76	80
Overberg District Municipality					66	66	72	9.09	76	80

Table A.3.3 Transfers to local government by transfers/grant type, category and municipality

		Outcome						Medium-tern	n estimate	
Municipalities R'000	Audited 2011/12	Audited 2012/13	Audited 2013/14	Main appro- priation 2014/15	Adjusted appropriation 2014/15	Revised estimate 2014/15	2015/16	% Change from Revised estimate 2014/15	2016/17	2017/18
IDP hands on support		900								
Category B		400								
Cederberg		400								
Category C		500								
Central Karoo District Municipality		500								

Table A.3.4 Transfers to local government by transfers/grant type, category and municipality

		Outcome						Medium-tern	n estimate	
Municipalities R'000	Audited 2011/12	Audited 2012/13	Audited 2013/14	Main appro- priation 2014/15	Adjusted appro- priation 2014/15	Revised estimate 2014/15	2015/16	% Change from Revised estimate 2014/15	2016/17	2017/18
Western Cape Management Support Grant (Governance Support)			4 000							
Category B			4 000							
Breede Valley			100							
Theewaterskloof			200							
Swellendam			1 100							
Kannaland			200							
George			1 100							
Knysna			800							
Laingsburg			500							

Table A.3.5 Transfers to local government by transfers/grant type, category and municipality

		Outcome						Medium-tern	n estimate	
Municipalities R'000	Audited 2011/12	Audited 2012/13	Audited 2013/14	Main appro- priation 2014/15	Adjusted appro- priation 2014/15	Revised estimate 2014/15	2015/16	% Change from Revised estimate 2014/15	2016/17	2017/18
Integrated Development Planning Grant					1 000	1 000		(100.00)		
Category B					800	800		(100.00)		
Bergrivier					200	200		(100.00)		
Swellendam					200	200		(100.00)		
Kannaland					200	200		(100.00)		
Beaufort West					200	200		(100.00)		
Category C					200	200		(100.00)		
Cape Winelands District Municipality					200	200		(100.00)		

Table A.3.6 Transfers to local government by transfers/grant type, category and municipality

					<b>71</b> /			<u> </u>		
		Outcome	•		•			Medium-tern	n estimate	
Municipalities R'000	Audited	Audited	Audited	Main appro- priation	Adjusted appropriation	Revised estimate		% Change from Revised estimate		
	2011/12	2012/13	2013/14	2014/15	2014/15	2014/15	2015/16	2014/15	2016/17	2017/18
Municipal Infrastructure Support Grant					9 350	9 350		(100.00)		
Category B					9 350	9 350		(100.00)		
Matzikama					250	250		(100.00)		
Cederberg					750	750		(100.00)		
Bergrivier					1 145	1 145		(100.00)		
Witzenberg					730	730		(100.00)		
Theewaterskloof					1 018	1 018		(100.00)		
Swellendam					700	700		(100.00)		
Kannaland					250	250		(100.00)		
Oudtshoorn					207	207		(100.00)		
Bitou					1 000	1 000		(100.00)		
Laingsburg					2 000	2 000		(100.00)		
Prince Albert					800	800		(100.00)		
Beaufort West					500	500		(100.00)		

Table A.3.7 Transfers to local government by transfers/grant type, category and municipality

	•		•	•	<b>3</b> 1 /	•	•			
		Outcome						Medium-tern	n estimate	
Municipalities R'000	Audited	Audited	Audited	Main appro- priation	Adjusted appro- priation	Revised estimate		% Change from Revised estimate		
	2011/12	2012/13	2013/14	2014/15	2014/15	2014/15	2015/16	2014/15	2016/17	2017/18
Municipal Performance Management Grant					1 000	1 000		(100.00)		
Category B					750	750		(100.00)		
Matzikama					100	100		(100.00)		
Swellendam					100	100		(100.00)		
Oudtshoorn					200	200		(100.00)		
Prince Albert					150	150		(100.00)		
Beaufort West					200	200		(100.00)		
Category C					250	250		(100.00)		
West Coast District Municipality					50	50		(100.00)		
Cape Winelands District Municipality					50	50		(100.00)		
Overberg District Municipality					50	50		(100.00)		
Eden District Municipality					50	50		(100.00)		
Central Karoo District Municipality					50	50		(100.00)		

Table A.3.8 Transfers to local government by transfers/grant type, category and municipality

		Outcome						Medium-tern	n estimate	
Municipalities R'000	Audited	Audited	Audited	Main appro- priation	Adjusted appropriation	Revised estimate		% Change from Revised estimate		
	2011/12	2012/13	2013/14	2014/15	2014/15	2014/15	2015/16	2014/15	2016/17	2017/18
Municipal Capacity Building Grant					4 000	4 000		(100.00)		
Category B					2 500	2 500		(100.00)		
Matzikama					500	500		(100.00)		
Langeberg					500	500		(100.00)		
Cape Agulhas					500	500		(100.00)		
Hessequa					500	500		(100.00)		
Beaufort West					500	500		(100.00)		
Category C					1 500	1 500		(100.00)		
Overberg District Municipality					500	500		(100.00)		
Central Karoo District Municipality					1 000	1 000		(100.00)		

Table A.4 Provincial payments and estimates by district and local municipality

		Outcome						Medium-tern	n estimate	
Municipalities R'000	Audited 2011/12	Audited 2012/13	Audited 2013/14	Main appro- priation 2014/15	Adjusted appro- priation 2014/15	Revised estimate 2014/15	2015/16	% Change from Revised estimate 2014/15	2016/17	2017/18
Cape Town Metro	123 783	148 146	164 900	159 871	154 450	155 010	167 249	7.90	173 908	182 010
West Coast Municipalities	1 228	1 882	612	6 149	8 850	8 752	7 092	(18.97)	7 535	8 110
Matzikama	286	297	164	157	990	990	204	(79.39)	287	368
Cederberg	260	1 096	148	157	1 107	1 107	322	(70.91)	339	386
Bergrivier	78	54	33	35	1 180	1 180	96	(91.86)	101	106
Saldanha Bay	78	190	267	257	257	257	946	268.09	881	956
Swartland	526	245			59	59	96	62.71	172	247
Across wards and municipal projects				5 543	5 257	5 159	5 428	5.21	5 755	6 047
Cape Winelands Municipalities	676	1 058	777	6 894	8 391	8 325	7 314	(12.14)	7 558	8 039
Witzenberg	208	216	131	140	870	870	415	(52.30)	216	226
Drakenstein	182	189	115	123	105	105	168	60.00	177	186
Stellenbosch	78	81	49	52	52	52	114	119.23	120	126
Breede Valley	182	189	198	105	310	310	376	21.29	396	447
Langeberg		250	218	222	722	722	60	(91.69)	63	66
Across wards and municipal projects	26	133	66	6 252	6 332	6 266	6 181	(1.36)	6 586	6 988
Overberg Municipalities	2 942	3 622	1 747	4 274	7 785	7 644	5 125	(32.95)	5 640	5 850
Theewaterskloof	182	2 715	331	122	1 140	1 140	398	(65.09)	443	466
Overstrand	78	299	267	52	70	70	132	88.57	209	286
Cape Agulhas	2 578	608	49	291	773	773	325	(57.96)	366	126
Swellendam	104		1 100		1 222	1 222	60	(95.09)	134	207
Across wards and municipal projects				3 809	4 580	4 439	4 210	(5.16)	4 488	4 765
Eden Municipalities	650	3 962	2 946	5 971	8 551	8 394	7 605	(9.40)	8 244	8 829
Kannaland	156	2 662	298	105	555	555	380	(31.53)	424	448
Hessequa		218	218		500	500	810	62.00	738	775
Mossel Bay	104	108	66	291	291	291	343	17.87	386	146
George	156	271	1 198	309	309	309	250	(19.09)	263	306
Oudtshoorn	104	326	66	70	477	477	132	(72.33)	139	146
Bitou	52	272	251	256	1 256	1 256	196	(84.39)	206	247
Knysna	78	105	849	53	53	53	114	115.09	114	426
Across wards and municipal projects	10	100	040	4 887	5 110	4 953		8.62	5 974	6 335
Central Karoo Municipalities	546	1 939	1 080	5 591	11 103	11 005	6 004	(45.44)	6 241	6 744
Laingsburg	130	353	795	70	2 070	2 070	132	(93.62)	210	288
Prince Albert	104	326	77	292	1 242	1 242		(72.38)	140	147
Beaufort West	312	760	208	414	1 814	1 814	358	(80.26)	378	427
Across wards and municipal projects	0.12	500	230	4 815	5 977	5 879	5 171	(12.04)	5 513	5 882
Total provincial expenditure by district and local municipality	129 825	160 609	172 062	188 750	199 130	199 130	200 389	0.63	209 126	219 582

Table A.4.1 Provincial payments and estimates by district and local municipality – Programme 1: Administration

	Outcome						Medium-term estimate				
Municipalities R'000	Audited 2011/12	Audited 2012/13	Audited 2013/14	Main appro- priation 2014/15	Adjusted appropriation 2014/15	Revised estimate 2014/15	2015/16	% Change from Revised estimate 2014/15	2016/17	2017/18	
Cape Town Metro	16 480	21 716	32 098	40 524	38 783	38 013	40 700	7.07	42 718	44 933	
Total provincial expenditure by district and local municipality	16 480	21 716	32 098	40 524	38 783	38 013	40 700	7.07	42 718	44 933	

Table A.4.2 Provincial payments and estimates by district and local municipality – Programme 2: Local Governance

		Outcome						Medium-tern	n estimate	
Municipalities R'000	Audited 2011/12	Audited 2012/13	Audited 2013/14	Main appro- priation 2014/15	Adjusted appropriation 2014/15	Revised estimate 2014/15	2015/16	% Change from Revised estimate 2014/15	2016/17	2017/18
Cape Town Metro	83 561	87 966	87 584	73 975	71 370	71 930	77 379	7.58	81 280	84 671
West Coast Municipalities	1 228	1 482	612	6 149	8 850	8 752	6 042	(30.96)	6 544	7 069
Matzikama	286	297	164	157	990	990	144	(85.45)	223	300
Cederberg	260	696	148	157	1 107	1 107	262	(76.33)	276	320
Bergrivier	78	54	33	35	1 180	1 180	36	(96.95)	38	40
Saldanha Bay	78	190	267	257	257	257	136	(47.08)	143	181
Swartland	526	245			59	59	36	(38.98)	109	181
Across wards and municipal projects				5 543	5 257	5 159	5 428	5.21	5 755	6 047
Cape Winelands Municipalities	676	1 058	777	6 894	8 391	8 325	6 888	(17.26)	7 109	7 568
Witzenberg	208	216	131	140	870	870	355	(59.20)	152	159
Drakenstein	182	189	115	123	105	105	108	2.86	114	120
Stellenbosch	78	81	49	52	52	52	54	3.85	57	60
Breede Valley	182	189	198	105	310	310	190	(38.71)	200	241
Langeberg		250	218	222	722	722		(100.00)		
Across wards and municipal projects	26	133	66	6 252	6 332	6 266	6 181	(1.36)	6 586	6 988
Overberg Municipalities	2 942	3 622	1 747	4 274	7 785	7 644	4 885	(36.09)	5 387	5 585
Theewaterskloof	182	2 715	331	122	1 140	1 140	338	(70.35)	379	399
Overstrand	78	299	267	52	70	70	72	2.86	146	220
Cape Agulhas	2 578	608	49	291	773	773	265	(65.72)	303	60
Swellendam	104		1 100		1 222	1 222		(100.00)	71	141
Across wards and municipal projects				3 809	4 580	4 439	4 210	(5.16)	4 488	4 765
Eden Municipalities	650	3 962	2 946	5 971	8 551	8 394	6 435	(23.34)	7 127	7 656
Kannaland	156	2 662	298	105	555	555	320	(42.34)	360	380
Hessequa		218	218		500	500		(100.00)		
Mossel Bay	104	108	66	291	291	291	283	(2.75)	323	80
George	156	271	1 198	309	309	309	190	(38.51)	200	240
Oudtshoorn	104	326	66	70	477	477	72	(84.91)	76	80
Bitou	52	272	251	256	1 256	1 256	136	(89.17)	143	181
Knysna	78	105	849	53	53	53	54	1.89	51	360
Across wards and municipal projects				4 887	5 110	4 953	5 380	8.62	5 974	6 335
Central Karoo Municipalities	546	1 439	1 080	5 591	11 103	11 005	5 824	(47.08)	6 049	6 543
Laingsburg	130	353	795	70	2 070	2 070	72	(96.52)	146	221
Prince Albert	104	326	77	292	1 242	1 242	283	(77.21)	76	80
Beaufort West	312	760	208	414	1 814	1 814	298	(83.57)	314	360
Across wards and municipal projects				4 815	5 977	5 879	5 171	(12.04)	5 513	5 882
Total provincial expenditure by district and local municipality	89 603	99 529	94 746	102 854	116 050	116 050	107 453	(7.41)	113 496	119 092

Table A.4.3 Provincial payments and estimates by district and local municipality – Programme 3: Development and Planning

		Outcome						Medium-terr	n estimate	
Municipalities R'000	Audited 2011/12	Audited 2012/13	Audited 2013/14	Main appro- priation 2014/15	Adjusted appropriation 2014/15	Revised estimate 2014/15	2015/16	% Change from Revised estimate 2014/15	2016/17	2017/18
Cape Town Metro	23 742	38 464	45 218	45 371	44 296	45 066	49 169	9.10	49 909	52 405
West Coast Municipalities		400					1 050		991	1 041
Matzikama							60		64	68
Cederberg		400					60		63	66
Bergrivier							60		63	66
Saldanha Bay							810		738	775
Swartland							60		63	66
Cape Winelands Municipalities							426		449	471
Witzenberg							60		64	67
Drakenstein							60		63	66
Stellenbosch							60		63	66
Breede Valley							186		196	206
Langeberg							60		63	66
Overberg Municipalities							240		253	265
Theewaterskloof							60		64	67
Overstrand							60		63	66
Cape Agulhas							60		63	66
Swellendam							60		63	66
Eden Municipalities							1 170		1 117	1 173
Kannaland							60		64	68
Hessequa							810		738	775
Mossel Bay							60		63	66
George							60		63	66
Oudtshoorn							60		63	66
Bitou							60		63 63	66 66
Knysna		500					60			
Central Karoo Municipalities		500					180		192	201
Laingsburg							60		64	67
Prince Albert Beaufort West							60 60		64 64	67 67
Across wards and municipal projects		500					80		04	07
Total provincial expenditure by district and local municipality	23 742	39 364	45 218	45 371	44 296	45 066	52 235	15.91	52 911	55 556

Table A.4.4 Provincial payments and estimates by district and local municipality – Programme 4: Traditional Institutional Management

		Outcome						Medium-teri	m estimate	
Municipalities R'000	Audited 2011/12	Audited 2012/13	Audited 2013/14	Main appro- priation 2014/15	Adjusted appro- priation 2014/15	Revised estimate 2014/15	2015/16	% Change from Revised estimate 2014/15	2016/17	2017/18
Cape Town Metro				1	1	1	1		1	1
Total provincial expenditure by district and local municipality				1	1	1	1		1	1